

## The High Road Runs Through the City

### Service Learning & Action Research Fellowships for ILR Students Summer 2012 Projects in Buffalo NY

#### If you are interested in . . .

grassroots economic development. . .urban revitalization. . .small business development. . .  
poverty alleviation. . .the green economy. . .civic engagement. . .labor-community alliances. . .  
public economic policy. . .quality job creation. . .creative culture and the new economy. . .

#### Then consider this summer experience. . . working in Buffalo's living laboratory. . .



This fellowship program has opportunities for **fifteen ILR students** to participate as a group in research, active learning and service in community-based economic development in Buffalo. Undergoing dynamic reinvention, **Buffalo is home to a rich array of creative organizations** tackling rust belt challenges. Students learn about and contribute to vibrant local innovation by working with nonprofit organizations, government officials, businesses, and labor advocates focused on revitalizing the metro Buffalo economy.

**The program:** The summer fellows in Buffalo work through June and July, earning \$3000 for eight 35-hour weeks. Students work on a specific project with their partner organizations 7.5 hours per day, Monday through Thursday. Every Friday the students as a group are immersed in the city life of Buffalo, with neighborhood walking tours, field trips and cultural experiences; meetings with guest experts and civic leaders; and sharing their weekly journals, project experiences and research.

**Each student is placed with a partner organization of the Partnership for the Public Good,** a civic organization made up of over 100 affiliated partners promoting more equitable and sustainable economic development in Greater Buffalo. Students gain hands-on experiences working with organizations in the vital nonprofit sector of the economy where job creation, neighborhood revitalization, and the greening of the economy are everyday reality.

**Student applications open December 2011. Application deadline March 9, 2012.  
2012 projects available with the following participating organizations:**

- Belmont Housing Resources for WNY
- Buffalo CarShare
- Buffalo First
- Clean Air Coalition of Western New York
- Coalition for Economic Justice
- CAO: Sustainable Agriculture Working Group
- Community Health Worker Network
- CWA and Health Sciences Charter School
- Grassroots Gardens
- Green Options Buffalo
- Habitat for Humanity
- Hallwalls Contemporary Arts Center
- Massachusetts Avenue Project
- Partnership for the Public Good
- PUSH Buffalo
- Young Audiences of WNY
- WNYCOSH Worker Center
- WNY Law Center

**For more information, contact Lou Jean Fleron [lj.fleron@cornell.edu](mailto:lj.fleron@cornell.edu) 716-852-4191 X 118**



Cornell University  
ILR School



## 2012 High Road Projects: Brief Descriptions

### Belmont Housing Resources for WNY

1195 Main Street  
Buffalo, NY 14209  
716.884.7791

<http://www.belmonthousingwny.org/>



Belmont Housing Resources for WNY, a leading advocate for quality affordable housing, assists low and moderate income households to obtain housing by producing and preserving housing units and by professionally managing affordable housing.

**2012 Summer Fellowship Project:** This High Road fellow will conduct a comprehensive study of foreclosures and mortgage defaults in Erie County, creating a database and map of foreclosure and pending foreclosure locations, and identifying clients in need of services for foreclosure prevention.

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### Buffalo CarShare

14 Allen Street  
Buffalo, NY 14202  
716.898.0580

[www.buffalocarshare.org/](http://www.buffalocarshare.org/)



Buffalo CarShare provides affordable, community-based car sharing services that benefit the environment through practical innovation in urban transportation, providing fuel-efficient vehicles from ten hub locations.

**2012 Summer Fellowship Project:** This summer fellowship provides a classic small-business experience with operations and marketing of car share services, including research on usage patterns among low-income households and expansion of services by additional hubs linked especially with the growing Buffalo Niagara Medical Campus.

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### Buffalo First

910 Main Street  
Buffalo, NY 14202  
716.725.6100

[www.buffalofirst.org/](http://www.buffalofirst.org/)



Buffalo First is a growing non-profit organization that focuses on building a fair, green and local economy in the Buffalo-Niagara region by encouraging people to shop locally, assisting independent businesses to access local goods/services, and giving independent businesses a united voice to shape better policies for local independent and green businesses.

**2012 Summer Fellowship Project:** In a structural reorganization of Business First's outreach to align with the nine Buffalo Common Council districts, this fellow will conduct research and design the structure and role for new District Directors, in collaboration with nonprofit partners, member businesses and the staff of Buffalo First.

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### Clean Air Coalition of Western New York

341 Delaware, Upper  
Buffalo, NY 14202  
716.852.3813

[www.cacwny.org/](http://www.cacwny.org/)



The Clean Air Coalition of Western New York is a community-based organization that informs and organizes residents to prevent and reduce pollution, providing residents the information, skills and desire to make their communities healthy, sustainable and green, and holding leaders accountable for the community's health.

**2012 Summer Fellowship Project:** This summer project focuses on Buffalo's oldest neighborhood, Black Rock, now in resurgence on the city's northwest side. The fellow will work with CAC staff and Black Rock residents to identify environmental health threats, research targets for clean-up, and develop related educational materials for residents.

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### Coalition for Economic Justice

237 Main Street, Suite 1200  
Buffalo, NY 14203  
716.892.5877  
[www.buffalojwj.org](http://www.buffalojwj.org)



The Coalition for Economic Justice (CEJ) is an ongoing coalition of labor, faith, community, academic and student activists engaged in dynamic campaigns for living wages, rights at work, accountable economic development, and health care for all. CEJ is the Buffalo affiliate of Jobs with Justice.

**2012 Summer Fellowship Project:** Working with CEJ staff, this fellow will be responsible for producing a public forum on community benefit terms in project labor agreements (PLAs), in cooperation with building trades unions and Cornell extension faculty, authors of a recent report on national trends in incorporating community benefit conditions in PLAs. This project is integral to CEJ work on labor and community organizing for good jobs and sustainable economic development and will include research, materials development and utilization of traditional and social media.

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### Community Action Organization

70 Harvard Place  
Buffalo, NY 14209  
716.881.5150  
[www.caoec.org/](http://www.caoec.org/)



For more than 40 years, the Community Action Organization of Erie County, Inc. has helped low-income people and working poor families gain access to opportunities, resources, education and training, and a range of services, including housing, employment, mental health, family development, chemical dependency, Head Start and Early Head Start.

**2012 Summer Fellowship Project:** The summer fellow will work on business plan development at CAO's Green Entrepreneurial Center, an urban farm on Buffalo's East Side, conducting market analysis, cash flow projections, and feasibility studies for sustainable business growth.

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### Community Health Worker Network of Buffalo

104 Maryland Street  
Buffalo, NY 14201  
716.548.6727



*Community Health Worker Network of Buffalo*

The Community Health Worker Network of Buffalo is a group of community and public health professionals and advocates whose mission is to provide opportunities for vulnerable neighborhoods to realize their full potential for health and well-being through empowerment and asset-building strategies for individuals and communities.

**2012 Summer Fellowship Project:** This is an asset-mapping project for which the fellow will interview community residents, leaders, and block club representatives regarding existing health services to produce a resource guide and report on social capital and institutional assets in targeted neighborhoods on Buffalo's East and West Sides.

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### CWA and Health Sciences Charter School

1140 Ellicott Street  
Buffalo, NY 14209  
716.402.1872  
<http://healthsciencescharterschool.org/>



The Health Sciences Charter School is the only school-to-work charter high school in New York focused on providing traditionally underserved students with real world work experience, state of the art technology and specialized curriculum to prepare them for careers in the health care industry. The school was created by progressive labor leaders representing health care workers and employers in the local health industry.

**2012 Summer Fellowship Project:** This summer fellow will work on the HSCS Career Exploration team, in conjunction with major health care institutions, to develop an inventory of employment opportunities available, salary range, and experience/education required. They will also survey local employers' personnel needs and interest/availability to provide HSCS students with internships, and help develop a mechanism to measure student and employer satisfaction.

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### Grassroots Gardens

2495 Main Street, Suite 408  
Buffalo, NY 14214  
716.783.9653

<http://www.grassrootsgardens.org/>



Grassroots Gardens of Buffalo is a community gardening program in Western New York working with public and private sectors to revitalize neighborhoods and build quality of life through the reuse and beautification of vacant land.

**2012 Summer Fellowship Project:** In partnership with Urban Roots Community Garden Center and Jericho Road, a refugee resettlement agency, this summer fellow will work to institutionalize sustainable community gardens and apply a model of a collaborative refugee community gardening by expanding access and technical assistance to refugees and their families for growing their traditional foods on cooperatively managed plots in Buffalo neighborhoods.

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### Green Options Buffalo

640 Ellicott Street  
Buffalo, NY 14203  
716.218.7161

[www.greenoptionsbuffalo.org/](http://www.greenoptionsbuffalo.org/)



Green Options Buffalo (GO-Buffalo) works to create healthy, environmentally sustainable, community friendly transportation in the Greater Buffalo Region. Through advocacy, infrastructure improvements and community programs, GO-Buffalo strives to make positive impacts in the environment, community, personal health and economy by enhancing Buffalo's quality of life attracting others here to live, work and play.

**2012 Summer Fellowship Project:** The summer fellow will work on a project to increase options and infrastructure for bicycle transportation in Greater Buffalo: adding bicycle racks, working with major businesses especially in the growing Buffalo Niagara Medical Campus, and expanding the number of businesses in a program that gives discounts for customers who commute by bicycle.

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### Habitat for Humanity – Buffalo

995 Kensington Avenue  
Buffalo, NY 14215  
716.204.0740

<http://www.habitatbuffalo.org/>



Habitat for Humanity Buffalo establishes partnerships to give a helping hand to families who otherwise would be unable to achieve their dream of ownership of a simple decent house in a safe environment. Habitat for Humanity seeks to eliminate poverty housing and homelessness from the world, making decent shelter a matter of conscience and action.

**2012 Summer Fellowship Project:** In the summer of 2012, Habitat for Humanity Buffalo will be constructing a Women Build house. The summer fellow will spend time on the actual construction of the house, will develop promotional materials for Women Build homes, and conduct research on a project to be determined in collaboration with the fellow to accommodate her/his interests regarding poverty and affordable housing in Buffalo.

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### Hallwalls Contemporary Arts Center

341 Delaware Avenue  
Buffalo, New York 14202  
716. 854.1694

[www.hallwalls.org](http://www.hallwalls.org)



Hallwalls is a vital center for contemporary art that is global in its outlook, challenging in its ideas, pluralistic in its concerns and diverse in its expression. Hallwalls serves artists by supporting the creation and presentation of new work in the visual, media, performing, and literary arts, and to serves the public by making these works available to audiences.

**2012 Summer Fellowship Project:** This summer fellow will conduct research on arts funding and economic issues with Hallwalls Development Director, assist the Visual Arts Curator with the Annual Members Show, and assist with Hallwalls media arts archival project. Also under exploration is an outside summer public arts project for High Road Fellows.

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### Massachusetts Avenue Project

271 Grant Street  
Buffalo, NY 14213  
716.882.5327  
<http://www.mass-ave.org/>



The Massachusetts Avenue Project nurtures the growth of a diverse, equitable community food system to promote local economic opportunities, access to affordable and nutritious food, and social-change education. MAP hosts the *Growing Green Program*, a youth development and urban agriculture program about increasing healthy food access.

**2012 Summer Fellowship Project:** This summer fellow will work with MAP's Market Director to expand their Growing Green Program, working with teens and volunteers on various enterprises including the Farm Stand, Mobile Market, food education programs, farm tours and field trips.

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### Partnership for the Public Good

237 Main Street, Suite 1200  
Buffalo, NY 14203  
716.852.4191  
[www.ppgbuffalo.org](http://www.ppgbuffalo.org)



The Partnership for the Public Good is working to build a more just, sustainable and culturally vibrant Greater Buffalo through action-oriented research, policy development and citizen engagement. With over 100 affiliated partners, PPG develops an annual Community Agenda of policy planks, hosts monthly forums, and produces publications and other resources to give the nonprofit community and citizens a stronger voice in public policy.

**2012 Summer Fellowship Project:** PPG has two placement opportunities for fellows this summer. Both placements have a strong policy component. The first placement has an environmental focus: the fellow will examine the link between economic development programs and environmental sustainability in Western New York (for example, does the state subsidize a polluter with one hand while punishing it with the other?). This fellow will also further PPG's work to raise the City of Buffalo's recycling rate by working with stakeholders to determine barriers to recycling and possible solutions. The second placement will focus on issues related to poverty and inequality in Buffalo. This fellow will research funding for public transit and analyze the budget challenges of the Niagara Frontier Transportation Authority and how to solve them. This fellow will continue research and advocacy for reform of the Erie County Holding Center: a county jail that has been the subject of federal civil rights litigation for inhumane conditions and treatment. Last, this fellow will also support PPG's work with the City of Buffalo's Living Wage Commission to monitor and enforce the City's living wage ordinance.

These projects will be coordinated with PPG Partners:

#### Citizens for Regional Transit

617 Main Street  
Buffalo, NY 14202  
716.836.2825  
[www.citizenstransit.org/](http://www.citizenstransit.org/)

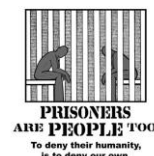


CITIZENS FOR REGIONAL TRANSIT

Citizens for Regional Transit (CRT) is committed to creating a broad base of support for the improvement and expansion of bus and rail transit for all citizens of the Niagara Frontier through educational events, information sharing and other outreach efforts.

#### Prisoners are People Too

237 Main Street, Suite 1200  
Buffalo, NY 14203  
<http://www.prp2.org/>



Prisoners are People Too educates the community about issues surrounding incarcerated and formerly incarcerated individuals with emphasis on the humanity of both the victim and the offender.

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## **PUSH Buffalo**

271 Grant Street  
Buffalo, NY 14201  
716.796.5008

[www.pushbuffalo.org](http://www.pushbuffalo.org)



People United for Sustainable Housing (PUSH) Buffalo is a grassroots, non-profit community organizations working to rebuild the West Side of Buffalo by organizing residents to confront institutions that perpetuate poverty and implement an action plan for improving the neighborhood. PUSH's Green Development Zone has won international recognition.

**2012 Summer Fellowship Project:** In December 2011, PUSH Buffalo began work as a community outreach/workforce organizing contractor for NYSERDA's new Green Jobs/Green NY energy efficiency retrofit program. This High Road Fellow will work in a team to identify residential customers, recruit potential workers into a new Laborers International Union local, work with local contractors to implement the retrofit program, and develop related social media outreach.

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## **WNY Council on Occupational Safety and Health**

2495 Main Street, Suite 438  
Buffalo, NY 14214  
716.833.5416

[www.wnycosh.org/](http://www.wnycosh.org/)



WNYCOSH is a nonprofit membership organization established in 1979 by labor unions, labor educators, and health professionals, to provide educational and technical assistance to workers on occupational safety and health. WNYCOSH offers occupational safety and health services and provides access to safety trainers and experts in toxicology, industrial hygiene, epidemiology, and occupational medicine through the Workers' Occupational Health Consortium.

**2012 Summer Fellowship Project:** WNYCOSH is creating a Workers' Center in WNY to address the needs of immigrant/refugee workers, unemployed or underemployed youth, and low-wage workers in many sectors. This summer fellow will work on that project, conducting research on other workers' centers, planning with collaborating organizations, and developing training materials on workers' rights for the worker education component of the center.

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## **Western New York Law Center**

237 Main Street, Suite 1130  
Buffalo, NY 14203  
716.855.0203

[www.wnylc.net/](http://www.wnylc.net/)



The WNY Law Center is a nonprofit legal services organization of legal professionals representing low-income people in a full range of civil matters. They engage in direct representation of homeowners facing foreclosure as well as in fair lending advocacy and education. They also maintain the Online Resource Center with the Empire Justice Center.

**2012 Summer Fellowship Project:** This High Road Fellow will work with law faculty and law students in a project to form a land bank (a mechanism to recycle vacant land and buildings) with the City of Buffalo. They will research successful urban land bank projects such as Flint, Michigan, and assist in identifying priority properties for the Buffalo land bank.

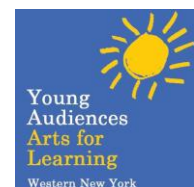
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## **Young Audiences of WNY**

16 Linwood Avenue  
Buffalo, NY 14209  
716.881.0917

[www.yawny.org/](http://www.yawny.org/)



The mission of Young Audiences is to make the arts a part of young people's lives in order to enhance their development as creative and productive human beings. Through programs in the eight counties of WNY, professional artists engage young people in creative learning through the arts: music, multi-media, theater, dance, and visual and literary arts.

**2012 Summer Fellowship Project:** The summer fellow will assist with outreach and marketing to launch a new regional arts education initiative to increase arts education capacity in the region: Arts Partners for Learning. Work will include contacting potential partners and gathering a portfolio of materials for internet and marketing purposes, including articles for blog posts, photography and video artifacts, and quotes from clients, artists and students.

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## The High Road Runs Through the City . . .from Ithaca to Buffalo

**The City:** Buffalo is the ideal location for this “ILR in the real world” experience. An historic powerhouse of industry, transportation and culture, this Queen City of the Lakes is rediscovering and redeploying its assets to recover from sprawl without growth, income stagnation and inequality. Lacking corporate headquarters or wealth-spreading patrons, the **residents of this blue-collar town are reinventing and reconstructing the local economy from the ground up.** Neighborhood business districts are beginning to rebound on all sides of the city. Unions have joined community and social justice activists to attack the causes of poverty. The social networks that support the city’s **extraordinary architectural and cultural assets** earn Buffalo first place as an arts destination among mid-sized American cities. Its **natural assets and legacy of industrial innovation form the basis for developing sustainable energy enterprises, green jobs and a restoration economy.** It would be hard to find a better place for students to study firsthand the challenges of poverty, the economic impact of state and local government policies, the promise of new state and national investment and intervention, the evolving reality of labor-management relations, and the innovative role of nonprofit organizations. Buffalo serves up a banquet for students hungry for progressive work and career exploration.

*I am loving Buffalo. I think I liked it the second I got off the plane on Sunday morning. It’s flat (totally bikable), there’s always a lovely breeze, aaaannnddd the food is AMAZING. Oh, and there is Canada too. . . One thing that Buffalo has confirmed is my belief in the good hard work of people who care for other people.*

Derya Akbaba, 2011 High Road Fellow

*You got to look outside – your eyes  
You got to think outside – your brain  
You got to walk outside – your life  
To where the neighborhoods change.*

Buffalo native, Ani DiFranco from  
*Willing to Fight* on the album *Puddle Dive*

This fellowship program is designed to **give students a real feel for a great struggling city and let them become involved** in a variety of ways – whether through immersion in the reality of poverty or through participation in the city’s hip arts scene. By experience, they learn about things that are going right in local development, as well as things that are not. Students from the Buffalo area get a new view of their hometown, while newcomers take an urban adventure. Affordable group housing options are available for students not from the area.

**The Buffalo office of Cornell ILR** has a rich sixty-year history in the region. It has been at the center of strategies to build labor-management collaboration for good jobs and productivity at both the workplace and community level, to promote high road economic development policies, and to bridge the union-nonunion divide through efforts such as living wage campaigns, the provision of affordable child care, and worker rights programs. Its faculty and staff have not only played leading roles in promoting mutual interests in these arenas, they also have extensive and valuable networks with business, union, education, government, and community organizations. High Road Fellows met in the Buffalo ILR office, a hub of diverse activities that is also home to the economists of the regional office of the Federal Reserve Bank of New York, the Partnership for the Public Good, the Coalition for Economic Justice, and Groundwork Buffalo.

*My experience exceeded my expectations. I found out a lot about the hidden gems of Buffalo. There are so many historical places and so many other cool places to go and cool things to do. Growing up in the suburbs I never really ventured out into Buffalo for anything other than a Sabres game or concert. There’s so much more to do.*

Thomas Wasko, 2011 High Road Fellow

*This fellowship has been life changing. It has changed my perspective on many aspects of life and I hope I can find work like it in the future. . . Week in Reviews were awesome – to hear what all of the other Fellows were doing and to see how all of our work was linked under a common goal.*

Jeffrey Baker, 2011 High Road Fellow

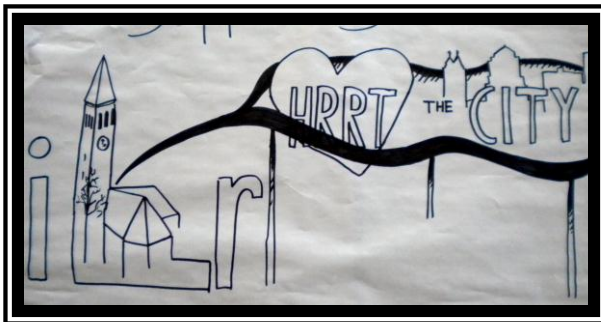
**Many ILR courses** are applicable to this fellowship program: Ron Applegate, *Governing Economic Development: The U.S. Experience*; Joe Grasso, *Non-profit Finance and Management*; Ron Applegate, Rose Batt, Sarosh Kuruvilla, *Work, Labor and Capital in the Global Economy*; George Boyer, *Evolution of Social Policy in Britain and America*; Lance Compa, *Corporate Social Responsibility*; Diane Burton, *Entrepreneurs and Entrepreneurial Organizations*; Maria Cook, *Migrants and Migration*; Lydia Fraile, *Social Policy Under Globalization*; Raymond Craib, *Migrant Workers in the Americas*; among others. Additional **ILR faculty research interests** are relevant, including those of Matt Freedman, Marya Basharov, John Bishop, and others.

**Faculty sponsors** for High Road Summer Fellowships:

- **Lou Jean Fleron**, now ILR emeritus, directs the High Road program. A Cornell ILR Extension faculty member since 1977, her research and teaching areas are public economic policy, industry and community development, and labor management relations. She served as director of ILR Western Region and is the author of studies on regional economic development, including *Champions @ Work: Employment, Workplace Practices and Labor-Management Relations in Western New York*, and *Buffalo Child Care Means Business*. Prior to working at ILR, she taught political science at SUNY Buffalo and the University of Kentucky. Lou Jean was chair of Buffalo Living Wage Commission 2003-2010 and is currently co-director of the Partnership for the Public Good.  
**Contact: [ljf8@cornell.edu](mailto:ljf8@cornell.edu); 716.852.4191 X 118.**
- **Sam Magavern**, adjunct faculty of Cornell ILR, also teaches at the University at Buffalo Law School. He joined the clinical law faculty in 2007 after a year as compliance coordinator for the City of Buffalo Living Wage Commission. His classes focus on the policy aspects of affordable housing and community economic development and offer students experience in action-oriented research and policy advocacy. He practiced for twelve years with the Legal Aid Society of Minneapolis, specializing in housing litigation, community legal education, and public policy advocacy. Sam is currently co-director of the Partnership for the Public Good. He grew up in Buffalo and graduated from Harvard College and UCLA Law School. When not teaching, he writes fiction, non-fiction, and poetry.  
**Contact: [magavern@gmail.com](mailto:magavern@gmail.com); 716.852.4191 X 117.**
- **Ron Applegate**, economic and labor historian, is a lecturer at Cornell ILR in the department of labor relations, law and history. Previously, he devoted two decades to community and labor organizing. He also coordinated community-based economic development programs for Over-the-Rhine Housing Network in Cincinnati, Ohio and Coalition for a Better Acre in Lowell, Massachusetts. His current teaching and research on the history of U.S. political economy focuses on collective action to increase public control over economic development.  
**Contact: [ra40@cornell.edu](mailto:ra40@cornell.edu); 607.255.1139.**
- **Megan Connelly** serves a dual role as program coordinator for the High Road Fellowship Program as well as director of programs and development for the Partnership for the Public Good. Megan is a graduate of the University at Buffalo Law School. She previously worked at Neighborhood Legal Services on the Homeless Task Force in Buffalo, at the Youth Justice Project in South Bend, Indiana, and for the University at Buffalo's Office of Civic Engagement and the Regional Institute. She believes that her own service experiences as an undergraduate at the University of Notre Dame helped to shape her values, interests and ultimately, her career path and would like to provide similar transformative opportunities for students to engage with and learn from the community.  
**Contact: [mlc322@cornell.edu](mailto:mlc322@cornell.edu); 716.852.4191 X 110.**

*So here's to Buffalo, to my final journal entry, to my final night in the NetZero house, to a crazy work project that was crazy successful, to all the support from Lou Jean and Megan, to my elderly swimming ladies at the JCC, to eating cinnamon rolls at Five Points. Here's to Buffalo, the little (big) city that has captured my life and my heart this summer.*

**Andrea Thomas, 2011 High Road**



**Drawing by High Road Fellows 2011**

**For more information about 2012 projects, the process of application and selection, housing information, or contact information for previous High Road Fellows, please call or write:**

**Lou Jean Fleron or Megan Connelly**

See following pages for **application form**, **project topical matrix**, and a **link to a map** of work locations.  
**Applications due March 9, 2012.**



## ***The High Road Runs Through the City***

Service Learning & Action Research Fellowships for ILR Students  
**Summer 2012 Projects in Buffalo NY**

**2012 fellowship projects cluster into a number of focus areas.  
The matrix below gives a big picture of projects and indicates those with  
Business development, Union, and Policy and law components.**

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**Key:**

**B = Business Development Component**

**U = Union Component**

**P = Policy and Law Component**

Urban Agriculture & Community Gardens

- Massachusetts Avenue Project **(B)**
- CAO: NY Sustainable Agriculture Working Group **(B)**
- Grassroots Gardens

Green Cities

- Buffalo CarShare **(B)**
- Clean Air Coalition of WNY
- Green Options **(B)**
- Partnership for the Public Good **(P)**

Housing

- Belmont Housing Resources for WNY **(P)**
- Habitat for Humanity—Buffalo
- WNY Law Center **(P)**

Education

- CWA: Health Sciences Charter School **(U)**

Economic Development

- Buffalo First! **(B)**
- Partnership for the Public Good **(P)**

Job Creation

- Coalition for Economic Justice **(U)**
- PUSH Buffalo **(U)**

Worker & Human Rights

- Community Health Worker Network of Buffalo
- WNY Council on Occupational Safety and Health **(U)**

Arts

- Hallwalls Contemporary Arts Center
- Young Audiences of WNY

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**To find primary work locations for each fellowship project and available housing locations,  
please go to the map at  
<http://g.co/maps/mcduj>**

**For more information about the 2011 High Road, see The High Road Record at  
<http://www.ilr.cornell.edu/news/digest/upload/HighRoad2012.pdf>**

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